



MINUTES

Social Enterprise Board

Monday the 24th of June 2019 at 12:30hrs, Committee Room,
Glasgow, City Chambers, George Square

Attendance – Cllr Rhiannon Spear (CRS), Elizabeth Docherty (ED), Cllr Robert Connolly, Robbie Norval (RN), Mark McRitchie (MMcR), Darah Zahran (DZ), Michael Matovu (MM), Prof Michael Roy (MR), Cllr Allan Young (CAY), Jacqueline Lamb (JL), Morag Sweeney (MS), Cllr Archie Graham (CAG)

In attendance - Paul Morris (PM), Mike McNally (MMcN), Chris Martin (CM), Maeve Kirkland (MK)

Agenda Item	Action
CRS welcomed all to the meeting, including CS and MK who were representing Social Enterprise Scotland (SES).	
1. Apologies	
Alan Davidson (AD)	
2. Minutes	
The minutes were accepted as accurate by Board members	
3. Matters Arising	
None.	
4. Sub-Group Reports	
CRS proposed that Agenda Item 4 “Conversation with Chris Martin, CEO Social Enterprise Scotland” be moved to follow Agenda Item 5, “Sub-Group Reports”. Board members agreed.	
Reports on the activity of Sub-Groups 1-4 were heard in turn. Written summaries were submitted to Board members ahead of the meeting.	
PM reported on the work of Sub-Group 1. JL provided further insights from SG1, noting that the aim is to embed SE across education and raise awareness of SE in the wider economy as well as for employment, while also considering SE within careers guidance. .	Subgroup 1
The following suggested connections for subgroup 1 are: <ul style="list-style-type: none"> • Scottish co-operatives • Cooperative Development Scotland • Prince’s Trust 	

<ul style="list-style-type: none"> • Skills Development Scotland and link to GPEG Employability and Skills Hub <p>DZ flagged opportunities from the work to integrate Scottish Enterprise and SDS and suggested that work experience in the SE sector may be appropriate in some cases.</p> <p>ED reported on the activity of Sub-Group 2. One of the main actions for the subgroup is to refocus funding support that was previously the CSEF, with the group requesting further information to make an informed recommendation. MMcN noted that CSEF is now a wider fund for the SEB – SEB decide how best to utilise available fund. CRS indicated that she believed CSEF governance was good but current evaluation of impact is not available. CAG provided brief explanation of CSEF origin as a fund to support co-operative start-ups.</p> <p>CRS updated the Board on the work of Sub-Group 3. After discussion, further questions were raised including: whether the issue for SEs with regard to procurement was access, scaling or other factors? How can we help to get the sector ready to access opportunities, and who SEs are selling to? ED noted that P4P were key to offer data to inform the subgroup and to support increased opportunities for SEs through procurement. . CM highlighted that this information will be part of the census which will be published later this year.</p> <p>CRS fed back the activity of Sub-Group 4. An action to take forward urgently would be to book the City Chambers for the launch of the action plan during Scotland’s Social Enterprise Week.</p> <p>PM noted that three Sub-Groups require to agree a date of next meeting.</p> <p>Following the updates, CRS noted that the Board was happy with progress.</p>	<p>GCC/ Subgroup 2</p> <p>Subgroup 3</p> <p>GCC/ Subgroup 4</p>
<p>5. Conversation with Chris Martin, CEO Social Enterprise Scotland</p>	
<p>CRS introduced CM to the Board.</p> <p>CM thanked the Board for the invitation to meet. After introducing himself, noting his start date with SES in January 2019, CM outlined his three SES priorities:</p> <ol style="list-style-type: none"> 1. Policy – reinvigorated the Parliamentary Cross Party Group 2. Membership – focus on retention & recruitment. Membership is now free to SEs with a turnover of <£100K. Noted upcoming improvements for members to network, via Glasgow-based Very Connect (https://www.veryconnect.com/about), an updated public directory and services. 3. Building Markets – seen as key. Working with CEiS, Marketplace to be held during Social Enterprise Week (5th September 2019). 80 delegations opening opportunities for SEs, including Radisson, Glasgow Airport and several construction firms. Also, SES working with ASDA to deliver a course to support “unready SEs” to start-up. SES looking to work with SEUK. SE Places proposal is delayed due to the intermediary review and will be launched in September, several potential discrete locations have been identified e.g. Leith, Govanhill, Harris etc locations to be invited to tender for place. 	

<p>CRS asked how the SE Places scheme will work in practice. Glasgow has a city-wide strategy and breaking down to community level may run counter to that, which CRC later restated. CM noted the reality in Callander, wants to ensure that the scheme is more than a badge. A scoring matrix will be used to assess bids and an SES sub-group will review applications. CM also noted the desire to bring Buy Social to Scotland.</p> <p>ED highlighted that the experience and views of GSEN members on SE places and Buy Social had previously been passed to SES. GSEN have raised concerns of the introduction of SE place which include the perception of top-down implementation, being introduced into a landscape which is flourishing in terms of connectivity and profile which is in contrast to the origins of SE place, absence of consultation at a local level with a lack of evidence of demand or fit. CM noted that SES have spoken with 100 members and there was “overwhelming support” for the proposals, with only four against in these discussions. Activity will be carried out in discrete pockets. JL shared similar concerns to ED and flagged documents and evidence in a Glasgow context and asked if SES could come back with thoughts on how they fit with the work underway in the city.</p> <p>CRS noted the agenda and the Item on Space for Growth. . DZ noted that Scottish Enterprise is a national organisation. Recognition that local is good, but some issues require solutions in a national context: can local feed national, in turn feeding local ideas?</p> <p>MR took the opportunity to promote the 5th John Pearce lecture this September and excused himself from the meeting.</p> <p>CM thanked the Board for the opportunity to talk and looks forward to further discussions.</p>	<p>SES</p>
<p>6. Discussion – Space for Growth</p>	
<p>This item was discussed during Agenda Item 5.</p>	
<p>7. Discussion – SE Place Proposal</p>	
<p>As with Agenda Item 6, this Agenda Item was considered under Agenda Item 5.</p>	
<p>8. Discussion – Consideration of Process to Replace Board Members</p>	
<p>CRS opened discussions, noting that with the recent resignation of a Board member it has highlighted the need to clarify how Board members are replaced. Options were briefly explored and it was agreed the position of seeking a further social enterprises representative will be advertised.</p>	<p>GCC/ GSEN</p>
<p>9. Any Other Competent Business</p>	
<p>CRS noted three items:</p> <ul style="list-style-type: none"> - a programme of Board meetings would be disseminated, running to June 2020. - a standard agenda for the Board will be supplied and papers will be issued at least two weeks in advance of Board meetings - should Board members have an agenda item for consideration, please advise CRS <p>ED noted two items:</p> <ul style="list-style-type: none"> - the Barclays development will incorporate a SE proposal. Potential invite to a future Board. - Just Enterprise contract has been announced, the existing consortium will continue to provide the service which officially renews in August. 	<p>GCC</p> <p>GCC</p> <p>All</p> <p>ED</p>

- The second national social enterprise action plan which will cover 2020-2023 is currently being formulated. There may be opportunities for the SEB to feed into this.	
10. Date of Next Meeting – Monday the 12th of August 2019	